



KAMUYU AYDINLATMA PLATFORMU

LİMAK DOĞU ANADOLU ÇİMENTO SANAYİ VE TİCARET A.Ş. Corporate Governance Compliance Report 2025 - Annual Notification

Summary

Corporate Governance Compliance Report



**MERKEZİ KAYIT
İSTANBUL**

Türkiye Sermaye Piyasası - Merkezi
Saklanması ve Veri Depolama Kuruluşu

Related Companies

Related Funds

	Company Compliance Status					Explanation
	Yes	Partial	No	Exempted	Not Applicable	
Corporate Governance Compliance Report						
1.1. FACILITATING THE EXERCISE OF SHAREHOLDER RIGHTS						
1.1.2- Up-to-date information and disclosures which may affect the exercise of shareholder rights are available to investors at the corporate website.	x					
1.2. RIGHT TO OBTAIN AND REVIEW INFORMATION						
1.2.1 - Management did not enter into any transaction that would complicate the conduct of special audit.					x	No request falling within the scope of this item has been received.
1.3. GENERAL ASSEMBLY						
1.3.2 - The company ensures the clarity of the General Assembly agenda, and that an item on the agenda does not cover multiple topics.	x					
1.3.7- Insiders with privileged information have informed the board of directors about transactions conducted on their behalf within the scope of the company's activities in order for these transactions to be presented at the General Shareholders' Meeting.					x	No transaction falling within the scope of this item has been carried out.
1.3.8 - Members of the board of directors who are concerned with specific agenda items, auditors, and other related persons, as well as the officers who are responsible for the preparation of the financial statements were present at the General Shareholders' Meeting.	x					
1.3.10 - The agenda of the General Shareholders' Meeting included a separate item detailing the amounts and beneficiaries of all donations and contributions.	x					
1.3.11 - The General Shareholders' Meeting was held open to the public, including the stakeholders, without having the right to speak.			x			The shareholders of the Company have attended the General Assembly meeting either through physical participation or via the Electronic General Assembly System. The minutes of the General Assembly meeting have been made available to all stakeholders through the Public Disclosure Platform (KAP) and the Company's corporate website.
1.4. VOTING RIGHTS						
1.4.1 - There is no restriction preventing shareholders from exercising their shareholder rights.	x					
1.4.2 - The company does not have shares that carry privileged voting rights.			x			Class (A) shareholders have voting privileges at the General Assembly.
1.4.3-The company withholds from exercising its voting rights at the General Shareholders' Meeting of any company with which it has cross-ownership, in case such cross-ownership provides management control.					x	There is no cross-shareholding relationship in the Company's share capital.
1.5. MINORITY RIGHTS						
1.5.1 - The company pays maximum diligence to the exercise of minority rights.	x					
						The Company places utmost care in enabling the exercise of minority rights, and the provisions of the Turkish Commercial Code and the legislation applicable to publicly held joint stock companies regarding minority rights are applied as is. Taking into account the current

1.5.2 - The Articles of Association extend the use of minority rights to those who own less than one twentieth of the outstanding shares, and expand the scope of the minority rights.							x		shareholding structure, the distribution of shares other than those held by the controlling shareholder, and general practices in our country, no amendment has been envisaged in the Company's Articles of Association with respect to the expansion of the scope of minority rights. Compliance with the provisions of the Communiqué on Corporate Governance regarding the protection of minority rights set forth in the applicable regulations will continue.
1.6. DIVIDEND RIGHT									
1.6.1 - The dividend policy approved by the General Shareholders' Meeting is posted on the company website.	x								
1.6.2 - The dividend distribution policy comprises the minimum information to ensure that the shareholders can have an opinion on the procedure and principles of dividend distributions in the future.	x								
1.6.3 - The reasons for retaining earnings, and their allocations, are stated in the relevant agenda item.								x	Dividend distribution has been carried out.
1.6.4 - The board reviewed whether the dividend policy balances the benefits of the shareholders and those of the company.	x								
1.7. TRANSFER OF SHARES									
1.7.1 - There are no restrictions preventing shares from being transferred.	x								
2.1. CORPORATE WEBSITE									
2.1.1. - The company website includes all elements listed in Corporate Governance Principle 2.1.1.	x								
2.1.2 - The shareholding structure (names, privileges, number and ratio of shares, and beneficial owners of more than 5% of the issued share capital) is updated on the website at least every 6 months.	x								
2.1.4 - The company website is prepared in other selected foreign languages, in a way to present exactly the same information with the Turkish content.	x								
2.2. ANNUAL REPORT									
2.2.1 - The board of directors ensures that the annual report represents a true and complete view of the company's activities.	x								
2.2.2 - The annual report includes all elements listed in Corporate Governance Principle 2.2.2.	x								
3.1. CORPORATION'S POLICY ON STAKEHOLDERS									
3.1.1- The rights of the stakeholders are protected pursuant to the relevant regulations, contracts and within the framework of bona fides principles.	x								
3.1.3 - Policies or procedures addressing stakeholders' rights are published on the company's website.	x								
3.1.4 - A whistleblowing programme is in place for reporting legal and ethical issues.	x								
3.1.5 - The company addresses conflicts of interest among stakeholders in a balanced manner.	x								
3.2. SUPPORTING THE PARTICIPATION OF THE STAKEHOLDERS IN THE CORPORATION'S MANAGEMENT									
3.2.1 - The Articles of Association, or the internal regulations (terms of reference/manuals), regulate the participation of employees in management.							x		Employees' participation in management is realized through working groups and task assignments, taking into account relevant functions, performance and output generation criteria, and is not stipulated in the Articles of Association or the Company's internal regulations.
3.2.2 - Surveys/other research techniques, consultation, interviews, observation method etc. were conducted to obtain opinions from stakeholders on decisions that significantly affect them.								x	Within this scope, no situation requiring the adoption of any significant decision has occurred.
3.3. HUMAN RESOURCES POLICY									

3.3.1 - The company has adopted an employment policy ensuring equal opportunities, and a succession plan for all key managerial positions.	x					The Corporate Equality Policy is available on the Company's corporate website. It is planned to initiate studies regarding succession planning processes for key management positions.
3.3.2 - Recruitment criteria are documented.	x					
3.3.3 - The company has a policy on human resources development, and organises trainings for employees.	x					
3.3.4 - Meetings have been organised to inform employees on the financial status of the company, remuneration, career planning, education and health.	x					
3.3.5 - Employees, or their representatives, were notified of decisions impacting them. The opinion of the related trade unions was also taken.	x					
3.3.6 - Job descriptions and performance criteria have been prepared for all employees, announced to them and taken into account to determine employee remuneration.	x					
3.3.7 - Measures (procedures, trainings, raising awareness, goals, monitoring, complaint mechanisms) have been taken to prevent discrimination, and to protect employees against any physical, mental, and emotional mistreatment.	x					
3.3.8 - The company ensures freedom of association and supports the right for collective bargaining.	x					
3.3.9 - A safe working environment for employees is maintained.	x					
3.4. RELATIONS WITH CUSTOMERS AND SUPPLIERS						
3.4.1-The company measured its customer satisfaction, and operated to ensure full customer satisfaction.	x					
3.4.2 - Customers are notified of any delays in handling their requests.	x					
3.4.3 - The company complied with the quality standards with respect to its products and services.	x					
3.4.4 - The company has in place adequate controls to protect the confidentiality of sensitive information and business secrets of its customers and suppliers.	x					
3.5. ETHICAL RULES AND SOCIAL RESPONSIBILITY						
3.5.1 - The board of the corporation has adopted a code of ethics, disclosed on the corporate website.	x					
3.5.2-The company has been mindful of its social responsibility and has adopted measures to prevent corruption and bribery.	x					
4.1. ROLE OF THE BOARD OF DIRECTORS						
4.1.1 - The board of directors has ensured strategy and risks do not threaten the long-term interests of the company, and that effective risk management is in place.	x					
4.1.2 - The agenda and minutes of board meetings indicate that the board of directors discussed and approved strategy, ensured resources were adequately allocated, and monitored company and management performance.	x					
4.2. ACTIVITIES OF THE BOARD OF DIRECTORS						
4.2.1-The board of directors documented its meetings and reported its activities to the shareholders.	x					
4.2.2 - Duties and authorities of the members of the board of directors are disclosed in the annual report.	x					
4.2.3-The board has ensured the company has an internal control framework adequate for its activities, size and complexity.	x					
4.2.4 - Information on the functioning and effectiveness of the internal control system is provided in the annual report.	x					
4.2.5 - The roles of the Chairman and Chief Executive Officer are separated and defined.	x					
4.2.7-The board of directors ensures that the Investor Relations department and the corporate governance committee work effectively. The board works closely with them when communicating and settling disputes with shareholders.	x					
4.2.8 - The company has subscribed to a Directors and Officers liability insurance covering more than 25% of the capital.	x					
4.3. STRUCTURE OF THE BOARD OF DIRECTORS						
4.3.9 - The board of directors has approved the policy on its own composition, setting a minimal target of 25% for female directors. The board annually evaluates its composition and nominates directors so as to be compliant with the policy.			x			The proportion of female members on the Company's Board of Directors is 40%. It is aimed to establish a company policy regarding the determination of a

						minimum target ratio of female members on the Board of Directors.
4.3.10 - At least one member of the audit committee has 5 years of experience in audit/accounting and finance.	x					
4.4. BOARD MEETING PROCEDURES						
4.4.1-Each board member attend the majority of the board meetings in person or via an electronic board meeting system	x					
4.4.2 - The board has formally approved a minimum time by which information and documents relevant to the agenda items should be supplied to all board members.	x					
4.4.3 - The opinions of board members that could not attend the meeting, but did submit their opinion in written format, were presented to other members.	x					
4.4.4 - Each member of the board has one vote.	x					
4.4.5 - The board has a charter/written internal rules defining the meeting procedures of the board.	x					
4.4.6 - Board minutes document that all items on the agenda are discussed, and board resolutions include director's dissenting opinions if any.	x					
4.4.7-There are limits to external commitments of board members. Shareholders are informed of board members' external commitments at the General Shareholders' Meeting.		x				There are no restrictions regarding the members of the Board of Directors holding other positions outside the Company. The duties performed by the members of the Board of Directors outside the Company are stated in the Activity Report.
4.5. BOARD COMMITTEES						
4.5.5 - Board members serve in only one of the Board's committees.			x			The Independent Board Members and the Chairman of the Board serve on more than one committee.
4.5.6 - Committees have invited persons to the meetings as deemed necessary to obtain their views.	x					
4.5.7 - If external consultancy services are used, the independence of the provider is stated in the annual report.			x			The independence of the consultancy services is evaluated by the relevant committee.
4.5.8 - Minutes of all committee meetings are kept and reported to board members.	x					
4.6. FINANCIAL RIGHTS						
4.6.1-The board of directors has conducted a board performance evaluation to review whether it has discharged all its responsibilities effectively.			x			The Board of Directors' performance is regularly evaluated by the Board within the framework of the company's achievement of disclosed strategic targets, financial and operational results, and the effectiveness of its risk management and internal control processes. However, a separate, independent performance evaluation system based on a written methodology has not yet been established. Potential enhancements in this area are being evaluated as part of the ongoing efforts to improve corporate governance practices.
4.6.4-The company did not extend any loans to its board directors or executives, nor extended their lending period or enhanced the amount of those loans, or improve conditions thereon, and did not extend loans under a personal credit title by third parties or provided guarantees such as surety in favour of them.	x					
						The remuneration granted to the members of the Board of Directors and executives with administrative responsibilities is disclosed in collectively

4.6.5 - The individual remuneration of board members and executives is disclosed in the annual report.

x

in the Activity Report, in parallel with general practices, with due regard to the confidentiality of personal information. Market practices will continue to be closely monitored in the forthcoming period, and it is aimed to act in parallel with prevailing practices.